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Tencent 腾讯 TENCENT HOLDINGS LIMITED 騰訊控股有限公司

(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 700)

ANNOUNCEMENT OF THE RESULTS FOR THE THREE MONTHS ENDED 31 MARCH 2021

The Board is pleased to announce the unaudited consolidated results of the Group for the three months ended 31 March 2021. These interim results have been reviewed by the Auditor in accordance with International Standard on Review Engagements 2410 "Review of interim financial information performed by the independent auditor of the entity" issued by the International Auditing and Assurance Standards Board, and by the Audit Committee.

FINANCIAL PERFORMANCE HIGHLIGHTS

Unaudited Three months ended

| | | 11110 | c months cha | cu | |
|---------------------------------|----------|------------|------------------|-------------|------------|
| | | | Year- | | Quarter- |
| | 31 March | 31 March | on-year | 31 December | on-quarter |
| | 2021 | 2020 | change | 2020 | change |
| | | (RMB in mi | llions, unless s | specified) | |
| Revenues | 135,303 | 108,065 | 25% | 133,669 | 1% |
| Gross profit | 62,635 | 52,794 | 19% | 58,881 | 6% |
| Operating profit | 56,273 | 37,260 | 51% | 63,713 | -12% |
| Profit for the period | 49,008 | 29,403 | 67% | 59,369 | -17% |
| Profit attributable to equity | | | | | |
| holders of the Company | 47,767 | 28,896 | 65% | 59,302 | -19% |
| Non-IFRS profit attributable to | | | | | |
| equity holders of the Company | 33,118 | 27,079 | 22% | 33,207 | 0% |
| EPS (RMB per share) | | | | | |
| – basic | 5.020 | 3.049 | 65% | 6.240 | -20% |
| diluted | 4.917 | 2.999 | 64% | 6.112 | -20% |
| Non-IFRS EPS (RMB per share) | | | | | |
| – basic | 3.481 | 2.858 | 22% | 3.494 | 0% |
| diluted | 3.415 | 2.817 | 21% | 3.413 | 0% |
| | | | | | |

OPERATING INFORMATION

| | As at 31 March 2021 | As at 31 March 2020 (in millio | Year- on-year change ns, unless spec | As at 31 December 2020 ified) | Quarter- on-quarter change |
|--|---------------------------|---|---|-------------------------------|----------------------------------|
| Combined MAU of Weixin and WeChat | 1,241.6 | 1,202.5 | 3.3% | 1,225.0 | 1.4% |
| Mobile device MAU of QQ | 606.4 | 693.5 | -12.6% | 594.9 | 1.9% |
| Fee-based VAS registered subscriptions | 225.7 | 197.4 | 14.3% | 219.5 | 2.8% |

BUSINESS REVIEW AND OUTLOOK

During the quarter, we achieved notable growth for our business services as well as online advertising revenue streams, while stepping up our investment in areas including business services and enterprise software, high-production-value games, and short-form video. Our listed investment portfolio experienced meaningful value appreciation, while contributing mixed results to our associate income, with certain investees delivering wider associate losses due to their investments in new initiatives such as community group buying activities. Overall, we believe we sustained healthy operational and financial results during a period when the China Internet industry as a whole is undergoing a heavy investment phase. Here are some highlights of our key products and business lines for the quarter:

Weixin

Weixin Video Accounts continued to gain user and content creator traction as we build the content ecosystem. We have increased our efforts in attracting and incubating content creators by providing customised onboarding services and ongoing operational support. Mini Programs' ecosystem is thriving with deeper penetration among small and medium-sized businesses. Our low-code development platform enables smaller businesses to develop Mini Programs more cost-effectively. We provided more tools to assist system integrators and the number of active Mini Programs they served more than tripled year-on-year.

QQ and Digital Content

We are leveraging technology to better integrate social and content consumption experiences at QQ, such as seamless experiences between instant messaging and games. Users can team up with QQ friends to start a multi-player game battle with one click. For in-game friends who are not on QQ, users can communicate with them synchronously via Game Center. They can also stay up-to-date with game events via QQ Mini Programs. Looking forward, QQ's new leadership team will seek to upgrade the service's technology, operations and content, and better serve the social and entertainment needs of young users.

Our fee-based VAS subscriptions grew 14% year-on-year to 226 million. Video subscriptions increased 12% year-on-year to 125 million, benefitting from adaptation of certain IPs, such as The Land of Warriors, into animated and live action drama series. Our self-commissioned variety shows such as Chuang 2021 and Roast Season 5 attained popularity. Music subscriptions increased 43% year-on-year to 61 million, primarily driven by better content, effective marketing campaigns and an improved retention rate.

We are merging the Tencent Video and WeiShi teams to upgrade their algorithmic recommendations, bring integrated viewing experiences to users, and enrich short video clips adapted from our long form video library. We have announced leadership changes in TME, aiming to enhance the co-operation and synergies between our digital content services, as well as with our social communities.

Games

Our aggregate user engagement and user spending increased year-on-year despite the high base due to stay-at-home impact in the first quarter of 2020. We released Honour of Kings' biggest-ever update in January to improve its graphics and game experiences, and then launched appealing marketing campaigns with top-tier skins during the Chinese New Year, which drove the game's DAU and paying users to record highs in February. We reduced the application file size of PUBG Mobile and enhanced our local market operational capabilities, boosting PUBG Mobile's DAU in EMEA countries. League of Legends benefitted significantly from the release of bigger and better Lunar Revel content across PC and mobile devices, as well as across its core game mode and Teamfight Tactics.

We are also cultivating emerging genres beyond these large audience games. For example, our new titles Komori Life and The Walnut Diary ranked among China's top ten life simulation mobile games by DAU in April 2021. Our games pipeline covers a wide spectrum of genres, including Action, MOBA and Survival. For China, many of the new games are adapted from popular existing game and literature IPs. Internationally, we expect our substantial prior investments in best-in-class PC, console and mobile studios to begin contributing a range of genre-innovating games in the quarters to come.

Online Advertising

We enhanced the transaction capabilities of our advertising properties via linkage with Weixin Mini Programs and upgraded marketing solutions for key industries including games, retail and automobile-related verticals, delivering higher sales conversion and ROIs for advertisers. Advertisers' adoption of Mini Programs as landing pages increased substantially, demonstrating growing recognition of Weixin as a transaction-generating environment. Our mobile advertising network continued to benefit from increased video advertising inventories primarily within games, online reading and tool apps. For the rest of 2021, industry uncertainties include potential regulatory headwinds for K-12 education and potential delays to the release schedule of our video content.

FinTech

Our commercial payments volume benefitted from rising adoption of mobile payment in China due to consumption growth and an expanding digital economy. As people travelled less and consumed more during the Chinese New Year holiday, offline payment transactions increased sequentially, particularly in retail and dining services.

Weixin Pay has been assisting small and medium-sized merchants in China to grow and digitalise their businesses. We are committing significant subsidies, resources and services to small and medium-sized merchants, to further reduce their operating costs and enhance their operational efficiency.

Cloud and Other Business Services

Leveraging our strengths in security, communication and CRM solutions, we expanded our PaaS and SaaS businesses during the quarter. To better position ourselves for the opportunities in China's nascent SaaS market, we have established our SaaS ecosystem program to nurture the growth of SaaS providers and facilitate digitalisation of enterprise clients. We launched our Enterprise App Connector with unified login accounts and data flow across different SaaS products, allowing SaaS providers to develop and deliver their products more efficiently, while facilitating better coordination of multiple SaaS solutions by enterprise clients.

Investments for the Future

We believe that we are still in the early stage of the global digital transformation. The advance of technology will present ample opportunities for our Consumer Internet and Industrial Internet activities. Consequently, we are proactively increasing our rate of investment in new opportunities by investing a portion of our incremental profits for 2021, which we believe will deliver high returns in the long run. Incremental investments will include the following areas – business services, games and short-form video content.

• Business Services: We will make further investments in areas such as headcount and infrastructure to support the rapid growth of our business. We will strengthen our productivity SaaS products and security software as well as partnerships with and investments in SaaS providers and Independent Software Vendors, supporting our clients' digital needs. Through enhancing our upsell and cross-sell capabilities in key verticals such as healthcare, retail, education and transportation, we will provide smart solutions for enterprises and consumer-facing products for users.

- Games: We are stepping up our investments in game development, and in particular focusing on large-scale and high-production-value games that can appeal to users globally. We are also investing further in new types of games serving more targeted audiences, building up IP franchises and developing them across media, and investing in advanced technologies for next generation game experiences such as cloud games.
- Short-Form Video Content: We are now incubating the content ecosystem for Video Accounts which connect users with real-life content and bridge high-quality content creators with their customers. We will provide production and monetisation tools to content creators, optimise social-driven recommendation, enrich knowledge-based content as well as add servers and bandwidth to support Video Accounts' solid growth. We are strengthening the synergies between our long-form and short-form video services. Through the merger of Tencent Video and WeiShi, we will empower long-form video leveraging our short-form capabilities. We will escalate self-commissioned production to further expand our IP content library, and provide video clips that can be adapted by our creator network.

As a technology company serving a broad base of users and enterprises, we recognise our social responsibility and the opportunities for us to create significant social value through innovations. Consequently, we integrated our Corporate Social Responsibility and charitable activities into a new Sustainable Social Value Organisation. We will invest an initial capital of RMB50 billion, to be funded by our investment gains, in areas including basic science, education innovation, rural revitalisation, carbon neutrality, food/energy/water provision, assisting with public emergencies, technology for senior citizens and public welfare. This upgrade aims to implement our mission of "Tech for Good" and marks a new phase of development for the Company.

MANAGEMENT DISCUSSION AND ANALYSIS

First Quarter of 2021 Compared to First Quarter of 2020

The following table sets forth the comparative figures for the first quarter of 2021 and the first quarter of 2020:

| | Unaudited | | |
|---|--------------|----------|--|
| | Three months | s ended | |
| | 31 March | 31 March | |
| | 2021 | 2020 | |
| | (RMB in mi | llions) | |
| Revenues | 135,303 | 108,065 | |
| Cost of revenues | (72,668) | (55,271) | |
| Gross profit | 62,635 | 52,794 | |
| Interest income | 1,614 | 1,636 | |
| Other gains, net | 19,521 | 4,037 | |
| Selling and marketing expenses | (8,530) | (7,049) | |
| General and administrative expenses | (18,967) | (14,158) | |
| Operating profit | 56,273 | 37,260 | |
| Finance costs, net | (1,367) | (1,684) | |
| Share of profit/(loss) of associates and joint ventures | 1,348 | (281) | |
| Profit before income tax | 56,254 | 35,295 | |
| Income tax expense | (7,246) | (5,892) | |
| Profit for the period | 49,008 | 29,403 | |
| Attributable to: | | | |
| Equity holders of the Company | 47,767 | 28,896 | |
| Non-controlling interests | 1,241 | 507 | |
| | 49,008 | 29,403 | |
| Non-IFRS profit attributable to equity holders | | | |
| of the Company | 33,118 | 27,079 | |

Revenues. Revenues increased by 25% to RMB135.3 billion for the first quarter of 2021 on a year-on-year basis. The following table sets forth our revenues by line of business for the first quarter of 2021 and the first quarter of 2020:

| | Unaudited Three months ended | | | | |
|-------------------------------|-------------------------------------|------------|---------------|------------|--|
| | | | | | |
| | 31 Marc | ch 2021 | 31 March 2020 | | |
| | | % of total | | % of total | |
| | Amount | revenues | Amount | revenues | |
| | (RMB in millions, unless specified) | | | | |
| VAS | 72,443 | 54% | 62,429 | 58% | |
| Online Advertising | 21,820 | 16% | 17,713 | 16% | |
| FinTech and Business Services | 39,028 | 29% | 26,475 | 25% | |
| Others | 2,012 | 1% | 1,448 | 1% | |
| Total revenues | 135,303 | 100% | 108,065 | 100% | |

- Revenues from VAS increased by 16% to RMB72.4 billion for the first quarter of 2021 on a year-on-year basis. Games revenues grew by 17% to RMB43.6 billion, primarily due to revenue growth from our mobile games worldwide, including Honour of Kings, PUBG Mobile, and Peacekeeper Elite, as well as recently launched titles such as Moonlight Blade Mobile. Total mobile games revenues (including mobile games revenues attributable to our social networks business) were RMB41.5 billion and PC client games revenues were RMB11.9 billion for the first quarter of 2021. Social networks revenues increased by 15% to RMB28.8 billion, due to moderate growth from digital content subscriptions, as well as from in-game virtual item sales.
- Revenues from Online Advertising increased by 23% to RMB21.8 billion for the first quarter of 2021 on a year-on-year basis, reflecting higher demand from categories such as eCommerce platforms, education and fast-moving consumer goods, as well as consolidation of Bitauto's advertising revenue. Social and others advertising revenues grew by 27% to RMB18.5 billion as we responded to increased advertiser demand for Weixin Moments and our mobile advertising network by offering more inventories. Media advertising revenues increased by 7% to RMB3.3 billion mainly due to higher advertising revenues from our music streaming apps.

Revenues from FinTech and Business Services increased by 47% to RMB39 billion for the first quarter of 2021 on a year-on-year basis. FinTech Services revenue growth partially reflected the stay-at-home impact in the first quarter of 2020 as well as a secular trend toward mobile payment usage. Business Services revenues increased year-on-year at a faster rate than in prior quarter, mainly due to resumed project deployment and rising demand from enterprise software and online video customers, as well as consolidation of Bitauto's Business Services revenue since the fourth quarter of 2020.

Cost of revenues. Cost of revenues increased by 31% to RMB72.7 billion for the first quarter of 2021 on a year-on-year basis, reflecting increased content costs, channel and distribution costs, as well as transaction costs of FinTech services. As a percentage of revenues, cost of revenues increased to 54% for the first quarter of 2021 from 51% for the first quarter of 2020, due to factors including a revenue mix shift toward generally lower gross margin activities and more content releases. The following table sets forth our cost of revenues by line of business for the first quarter of 2021 and the first quarter of 2020:

| | Unaudited Three months ended | | | | |
|-------------------------------|-------------------------------------|----------|---------------|----------|--|
| | | | | | |
| | 31 Marc | h 2021 | 31 March 2020 | | |
| | | % of | | % of | |
| | | segment | | segment | |
| | Amount | revenues | Amount | revenues | |
| | (RMB in millions, unless specified) | | | | |
| VAS | 32,533 | 45% | 25,577 | 41% | |
| Online Advertising | 11,986 | 55% | 9,003 | 51% | |
| FinTech and Business Services | 26,430 | 68% | 19,093 | 72% | |
| Others | 1,719 | 85% | 1,598 | 110% | |
| Total cost of revenues | 72,668 | | 55,271 | | |

- Cost of revenues for VAS increased by 27% to RMB32.5 billion for the first quarter of 2021 on a year-on-year basis, primarily due to the increase in content costs for live broadcast services and video subscription services, and channel costs for mobile games.
- Cost of revenues for Online Advertising increased by 33% to RMB12 billion for the first quarter of 2021 on a year-on-year basis, mainly driven by increased traffic acquisition costs associated with revenue growth from our mobile advertising network, and increased content costs for video advertising resulting from more content releases.

Cost of revenues for FinTech and Business Services increased by 38% to RMB26.4 billion for the first quarter of 2021 on a year-on-year basis, primarily due to bank charges for payment services and project deployment costs for Cloud Services.

Other gains, net. We recorded net other gains of RMB19.5 billion for the first quarter of 2021, which were mainly non-IFRS adjustment items such as net fair value gains reflecting increased valuations of investee companies, as well as net gains on deemed disposals and disposals of certain investee companies.

Selling and marketing expenses. Selling and marketing expenses increased by 21% to RMB8.5 billion for the first quarter of 2021 on a year-on-year basis. The increase was mainly due to higher marketing spending on business services and games, as well as higher staff costs, including those associated with the consolidation of newly acquired subsidiaries such as Bitauto. As a percentage of revenues, selling and marketing expenses were about 6% for the first quarter of 2021, broadly stable compared to the same quarter of last year.

General and administrative expenses. General and administrative expenses increased by 34% to RMB19 billion for the first quarter of 2021 on a year-on-year basis, reflecting higher R&D expenses and staff costs. As a percentage of revenues, general and administrative expenses increased to 14% for the first quarter of 2021 from 13% for the first quarter of 2020.

Finance costs, net. Net finance costs decreased by 19% to RMB1.4 billion for the first quarter of 2021 on a year-on-year basis due to lower interest expenses as a result of reduced average interest rates.

Share of profit/loss of associates and joint ventures. We recorded share of profit of associates and joint ventures of RMB1.3 billion for the first quarter of 2021, compared to share of losses of RMB0.3 billion for the first quarter of 2020. The change was mainly driven by non-IFRS adjustment items including non-recurring fair value gains on investment, and to a lesser extent, improved financial performance of certain associates.

Income tax expense. Income tax expense increased by 23% to RMB7.2 billion for the first quarter of 2021 on a year-on-year basis.

Profit attributable to equity holders of the Company. Profit attributable to equity holders of the Company increased by 65% to RMB47.8 billion for the first quarter of 2021 on a year-on-year basis. Non-IFRS profit attributable to equity holders of the Company increased by 22% to RMB33.1 billion for the first quarter of 2021.

First Quarter of 2021 Compared to Fourth Quarter of 2020

The following table sets forth the comparative figures for the first quarter of 2021 and the fourth quarter of 2020:

| | Unaudited Three months ended | | |
|--|---------------------------------|-------------|--|
| | 31 March | 31 December | |
| | 2021 | 2020 | |
| | (RMB in | millions) | |
| Revenues | 135,303 | 133,669 | |
| Cost of revenues | (72,668) | (74,788) | |
| Gross profit | 62,635 | 58,881 | |
| Interest income | 1,614 | 1,708 | |
| Other gains, net | 19,521 | 32,936 | |
| Selling and marketing expenses | (8,530) | (10,033) | |
| General and administrative expenses | (18,967) | (19,779) | |
| Operating profit | 56,273 | 63,713 | |
| Finance costs, net | (1,367) | (2,253) | |
| Share of profit of associates and joint ventures | 1,348 | 1,618 | |
| Profit before income tax | 56,254 | 63,078 | |
| Income tax expense | (7,246) | (3,709) | |
| Profit for the period | 49,008 | 59,369 | |
| Attributable to: | | | |
| Equity holders of the Company | 47,767 | 59,302 | |
| Non-controlling interests | 1,241 | 67 | |
| | 49,008 | 59,369 | |
| Non-IFRS profit attributable to equity holders | | | |
| of the Company | 33,118 | 33,207 | |

Revenues. Revenues increased by 1% to RMB135.3 billion for the first quarter of 2021 on a quarter-on-quarter basis.

- Revenues from VAS increased by 8% to RMB72.4 billion for the first quarter of 2021. Games revenues grew by 12% to RMB43.6 billion. The increase was mainly driven by revenue contributions from our mobile games including Honour of Kings, CrossFire Mobile, and recently launched titles such as Call of Duty Mobile, as well as revenue growth from our PC client games. Social networks revenues increased by 3% to RMB28.8 billion. The increase mainly reflected revenue growth from in-game virtual item sales and video subscription services, partly offset by a seasonal revenue decline in live broadcast services.
- Revenues from Online Advertising decreased by 11% to RMB21.8 billion for the first quarter of 2021. Social and others advertising revenues decreased by 9% to RMB18.5 billion, mainly reflecting the low advertising season for the eCommerce and education sectors. Media advertising revenues decreased by 22% to RMB3.3 billion due to seasonally lower advertising revenues contributed by our video and news apps.
- Revenues from FinTech and Business Services were RMB39 billion for the first quarter of 2021, broadly stable compared to the fourth quarter of 2020.

Cost of revenues. Cost of revenues decreased by 3% to RMB72.7 billion for the first quarter of 2021 on a quarter-on-quarter basis, mainly driven by better operational efficiency at Business Services and lower cost of revenues for Others segment. As a percentage of revenues, cost of revenues decreased to 54% for the first quarter of 2021 from 56% for the fourth quarter of 2020.

- Cost of revenues for VAS were RMB32.5 billion for the first quarter of 2021, broadly stable compared to the fourth quarter of 2020.
- Cost of revenues for Online Advertising increased by 4% to RMB12 billion for the first quarter of 2021 due to increased video content costs resulting from more airing of sports events and drama series.
- Cost of revenues for FinTech and Business Services decreased by 4% to RMB26.4 billion for the first quarter of 2021 mainly due to lower Cloud Services project deployment costs.

Selling and marketing expenses. Selling and marketing expenses decreased by 15% to RMB8.5 billion for the first quarter of 2021 on a quarter-on-quarter basis due to seasonality.

General and administrative expenses. General and administrative expenses decreased by 4% to RMB19 billion for the first quarter of 2021 on a quarter-on-quarter basis. The decrease mainly reflected lower office expenses, as well as fewer travel and entertainment activities versus the previous quarter.

Profit attributable to equity holders of the Company. Profit attributable to equity holders of the Company decreased by 19% to RMB47.8 billion for the first quarter of 2021 on a quarter-on-quarter basis. Non-IFRS profit attributable to equity holders of the Company was RMB33.1 billion for the first quarter of 2021, broadly stable compared to the fourth quarter of 2020.

Other Financial Information

| | Unaudited Three months ended | | | |
|-------------------------------|-------------------------------------|-------------|----------|--|
| | 31 March | 31 December | 31 March | |
| | 2021 | 2020 | 2020 | |
| | (RMB in millions, unless specified) | | | |
| EBITDA (a) | 49,355 | 42,872 | 42,228 | |
| Adjusted EBITDA (a) | 52,927 | 46,533 | 45,190 | |
| Adjusted EBITDA margin (b) | 39% | 35% | 42% | |
| Interest and related expenses | 1,726 | 1,766 | 2,006 | |
| Net cash/(debt) (c) | 5,581 | 11,063 | (5,716) | |
| Capital expenditures (d) | 7,734 | 9,659 | 6,151 | |

Note:

- (a) EBITDA is calculated as operating profit minus interest income and other gains/losses, net, and adding back depreciation of property, plant and equipment, investment properties as well as right-of-use assets, and amortisation of intangible assets and land use rights. Adjusted EBITDA is calculated as EBITDA plus equity-settled share-based compensation expenses.
- (b) Adjusted EBITDA margin is calculated by dividing Adjusted EBITDA by revenues.
- (c) Net cash/(debt) represents period end balance and is calculated as cash and cash equivalents, plus term deposits and others, minus borrowings and notes payable.
- (d) Capital expenditures consist of additions (excluding business combinations) to property, plant and equipment, construction in progress, investment properties, land use rights and intangible assets (excluding video and music content, game licences and other content).

The following table reconciles our operating profit to our EBITDA and Adjusted EBITDA for the periods presented:

| | Unaudited Three months ended | | | |
|---|--------------------------------|-----------------------|---------|--|
| | | | | |
| | 31 March 31 December 31 | | | |
| | 2021 | 2020 | 2020 | |
| | (RMB in 1 | millions, unless spec | eified) | |
| Operating profit | 56,273 | 63,713 | 37,260 | |
| Adjustments: | | | | |
| Interest income | (1,614) | (1,708) | (1,636) | |
| Other gains, net | (19,521) | (32,936) | (4,037) | |
| Depreciation of property, plant and | | | | |
| equipment and investment properties | 5,303 | 4,939 | 3,889 | |
| Depreciation of right-of-use assets | 1,055 | 1,036 | 874 | |
| Amortisation of intangible assets and | | | | |
| land use rights | 7,859 | 7,828 | 5,878 | |
| EBITDA | 49,355 | 42,872 | 42,228 | |
| Equity-settled share-based compensation | 3,572 | 3,661 | 2,962 | |
| Adjusted EBITDA | 52,927 | 46,533 | 45,190 | |

Non-IFRS Financial Measures

To supplement the consolidated results of the Group prepared in accordance with IFRS, certain additional non-IFRS financial measures (in terms of operating profit, operating margin, profit for the period, net margin, profit attributable to equity holders of the Company, basic EPS and diluted EPS) have been presented in this announcement. These unaudited non-IFRS financial measures should be considered in addition to, not as a substitute for, measures of the Group's financial performance prepared in accordance with IFRS. In addition, these non-IFRS financial measures may be defined differently from similar terms used by other companies.

The Company's management believes that the non-IFRS financial measures provide investors with useful supplementary information to assess the performance of the Group's core operations by excluding certain non-cash items and certain impact of M&A transactions. In addition, non-IFRS adjustments include relevant non-IFRS adjustments for the Group's major associates based on available published financials of the relevant major associates, or estimates made by the Company's management based on available information, certain expectations, assumptions and premises.

The following tables set forth the reconciliations of the Group's non-IFRS financial measures for the first quarter of 2021 and 2020, the fourth quarter of 2020 to the nearest measures prepared in accordance with IFRS:

Unaudited three months ended 31 March 2021 Adjustments Net (gains)/ losses from Amortisation **Impairment** of intangible provisions/ Share-based investee Income tax reported compensation companies assets (reversals) effects Non-IFRS (b) (c) (d) (e) (a) (RMB in millions, unless specified) 50 **Operating profit** 56,273 3,704 (18,331)42,758 1.062 Profit for the period 49,008 5,036 (22,231)2,699 178 (187)34,503 Profit attributable to equity holders 47,767 4,855 (21,829)2,352 178 (205)33,118 EPS (RMB per share) - basic 5.020 3.481 - diluted 4.917 3.415 42% 32% **Operating margin** Net margin 36% 26% Unaudited three months ended 31 December 2020 Adjustments Net (gains)/ losses from Amortisation Impairment Share-based investee of intangible provisions/ Income tax As reported compensation companies assets (reversals) effects Non-IFRS (d) (a) (b) (c) (e) (RMB in millions, unless specified) 4,394 Operating profit 63,713 3,744 (34,652)885 38,084 Profit for the period 59,369 4,896 (36,149)2,260 4,407 (329)34,454 Profit attributable to equity holders 59,302 4,735 (36,928)1,926 4,407 (235)33,207 EPS (RMB per share) - basic 6.240 3.494

3.413

28%

26%

6.112

48%

44%

- diluted

Operating margin
Net margin

| | | | | Adjustments | | | |
|---------------------------|----------|-------------------------------------|--------------|---------------|-------------|------------|----------|
| | | | Net (gains)/ | | | | |
| | | | losses from | Amortisation | Impairment | | |
| | As | Share-based | investee | of intangible | provisions/ | Income tax | |
| | reported | compensation | companies | assets | (reversals) | effects | Non-IFRS |
| | | (a) | (b) | (c) | (d) | (e) | |
| | | (RMB in millions, unless specified) | | | | | |
| Operating profit | 37,260 | 3,435 | (5,272) | 639 | (487) | - | 35,575 |
| Profit for the period | 29,403 | 4,198 | (6,992) | 1,572 | (18) | (179) | 27,984 |
| Profit attributable | | | | | | | |
| to equity holders | 28,896 | 3,957 | (6,976) | 1,338 | (18) | (118) | 27,079 |
| EPS (RMB per share) | | | | | | | |
| – basic | 3.049 | | | | | | 2.858 |
| diluted | 2.999 | | | | | | 2.817 |
| Operating margin | 34% | | | | | | 33% |
| Net margin | 27% | | | | | | 26% |

Note:

- (a) Including put options granted to employees of investee companies on their shares and shares to be issued under investee companies' share-based incentive plans which can be acquired by the Group, and other incentives
- (b) Including net (gains)/losses on deemed disposals/disposals of investee companies, fair value changes arising from investee companies, and other expenses in relation to equity transactions of investee companies
- (c) Amortisation of intangible assets resulting from acquisitions
- (d) Impairment provisions/(reversals) for associates, joint ventures, goodwill and other intangible assets arising from acquisitions
- (e) Income tax effects of non-IFRS adjustments

Liquidity and Financial Resources

Our cash positions as at 31 March 2021 and 31 December 2020 were as follows:

| | Unaudited 31 March | Audited 31 December |
|---|--------------------|---------------------|
| | 2021 | 2020 |
| | (RMB in r | nillions) |
| Cash and cash equivalents | 148,621 | 152,798 |
| Term deposits and others | 110,197 | 106,709 |
| | 258,818 | 259,507 |
| Borrowings | (130,295) | (126,387) |
| Notes payable | (122,942) | (122,057) |
| Net cash | 5,581 | 11,063 |
| Fair value of our stakes in listed investee | | |
| companies (excluding subsidiaries) | 1,362,324 | 1,204,931 |

As at 31 March 2021, the Group had net cash of RMB5.6 billion, compared to net cash of RMB11.1 billion as at 31 December 2020. The sequential decrease was mainly due to net cash outflow for M&A activities, partly offset by free cash flow generation.

For the first quarter of 2021, the Group had free cash flow of RMB33.2 billion. This was a result of net cash flow generated from operating activities of RMB51 billion, offset by payments for capital expenditures of RMB9.1 billion, payments for media content of RMB7.6 billion, and payments for lease liabilities of RMB1.1 billion.

FINANCIAL INFORMATION

CONSOLIDATED INCOME STATEMENT FOR THE THREE MONTHS ENDED 31 MARCH 2021

| | | Unaud | Unaudited | | |
|--|------|-----------------|---------------|--|--|
| | | Three months en | nded 31 March | | |
| | | 2021 | 2020 | | |
| | Note | RMB'Million | RMB'Million | | |
| Revenues | | | | | |
| Value-added Services | | 72,443 | 62,429 | | |
| Online Advertising | | 21,820 | 17,713 | | |
| FinTech and Business Services | | 39,028 | 26,475 | | |
| Others | | 2,012 | 1,448 | | |
| | | 135,303 | 108,065 | | |
| Cost of revenues | 4 | (72,668) | (55,271) | | |
| Gross profit | | 62,635 | 52,794 | | |
| Interest income | | 1,614 | 1,636 | | |
| Other gains, net | 3 | 19,521 | 4,037 | | |
| Selling and marketing expenses | 4 | (8,530) | (7,049) | | |
| General and administrative expenses | 4 | (18,967) | (14,158) | | |
| Operating profit | | 56,273 | 37,260 | | |
| Finance costs, net | | (1,367) | (1,684) | | |
| Share of profit/(loss) of associates | | 4.240 | (201) | | |
| and joint ventures, net | | 1,348 | (281) | | |
| Profit before income tax | | 56,254 | 35,295 | | |
| Income tax expense | 5 | (7,246) | (5,892) | | |
| Profit for the period | | 49,008 | 29,403 | | |
| Attributable to: | | | | | |
| Equity holders of the Company | | 47,767 | 28,896 | | |
| Non-controlling interests | | 1,241 | 507 | | |
| | | 49,008 | 29,403 | | |
| Earnings per share for profit attributable to equity holders of the Company (in RMB per share) | | | | | |
| – basic | 6(a) | 5.020 | 3.049 | | |
| – diluted | 6(b) | 4.917 | 2.999 | | |

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME FOR THE THREE MONTHS ENDED 31 MARCH 2021

| | Unaud | dited | |
|---|----------------------------|-------------|--|
| | Three months ended 31 Marc | | |
| | 2021 | 2020 | |
| | RMB'Million | RMB'Million | |
| Profit for the period | 49,008 | 29,403 | |
| Other comprehensive income, net of tax: | | | |
| Items that may be subsequently reclassified to | | | |
| profit or loss | | | |
| Share of other comprehensive income/(loss) of | | | |
| associates and joint ventures | 288 | (30) | |
| Transfer of share of other comprehensive income | | | |
| to profit or loss upon disposal and deemed | | | |
| disposal of associates and joint ventures | (3) | _ | |
| Currency translation differences | (5,908) | 1,315 | |
| Other fair value gains/(losses) | 1,163 | (1,357) | |
| Items that will not be subsequently reclassified to | | | |
| profit or loss | | | |
| Share of other comprehensive income of | | | |
| associates and joint ventures | 381 | _ | |
| Net gains/(losses) from changes in fair value | | | |
| of financial assets at fair value through other | | | |
| comprehensive income | 18,483 | (7,850) | |
| Currency translation differences | 207 | _ | |
| Other fair value losses | | (54) | |
| | 14,611 | (7,976) | |
| | (2.(10 | 21 427 | |
| Total comprehensive income for the period | 63,619 | 21,427 | |
| Attributable to: | | | |
| Equity holders of the Company | 63,756 | 21,020 | |
| Non-controlling interests | (137) | 407 | |
| | 63,619 | 21,427 | |

CONSOLIDATED STATEMENT OF FINANCIAL POSITION AS AT 31 MARCH 2021

| | | Unaudited | Audited |
|---|------|-------------|-------------|
| | | 31 March | 31 December |
| | | 2021 | 2020 |
| | Note | RMB'Million | RMB'Million |
| ASSETS | | | |
| Non-current assets | | | |
| Property, plant and equipment | | 61,833 | 59,843 |
| Land use rights | | 16,073 | 16,091 |
| Right-of-use assets | | 12,904 | 12,929 |
| Construction in progress | | 5,118 | 4,939 |
| Investment properties | | 563 | 583 |
| Intangible assets | | 156,772 | 159,437 |
| Investments in associates | 8 | 323,145 | 297,609 |
| Investments in joint ventures | | 7,672 | 7,649 |
| Financial assets at fair value through profit or loss | 9 | 183,926 | 165,944 |
| Financial assets at fair value through other | | | |
| comprehensive income | 10 | 240,237 | 213,091 |
| Prepayments, deposits and other assets | | 26,653 | 24,630 |
| Other financial assets | | 510 | 4 |
| Deferred income tax assets | | 24,052 | 21,348 |
| Term deposits | | 33,219 | 31,681 |
| | | 1,092,677 | 1,015,778 |
| Current assets | | | |
| Inventories | | 816 | 814 |
| Accounts receivable | 11 | 51,676 | 44,981 |
| Prepayments, deposits and other assets | | 49,182 | 40,321 |
| Other financial assets | | 645 | 1,133 |
| Financial assets at fair value through profit or loss | 9 | 9,286 | 6,593 |
| Term deposits | | 67,737 | 68,487 |
| Restricted cash | | 2,493 | 2,520 |
| Cash and cash equivalents | | 148,621 | 152,798 |
| | | 330,456 | 317,647 |
| Total assets | | 1,423,133 | 1,333,425 |

| | Note | Unaudited 31 March 2021 RMB'Million | Audited 31 December 2020 RMB'Million |
|---|------|--|---|
| EQUITY Equity attributable to equity holders of the Company Share capital | | | - |
| Share premium Shares held for share award schemes | | 51,853 | 48,793 |
| Other reserves | | (4,747) 124,487 | (4,412) 121,139 |
| Retained earnings | | 590,219 | 538,464 |
| retained carmings | | 761,812 | 703,984 |
| NI A III CA A | | ŕ | 74.050 |
| Non-controlling interests | | 83,334 | 74,059 |
| Total equity | | 845,146 | 778,043 |
| LIABILITIES Non-current liabilities | | | |
| Borrowings | 14 | 117,477 | 112,145 |
| Notes payable | 15 | 122,942 | 122,057 |
| Long-term payables | | 10,895 | 9,910 |
| Other financial liabilities | | 8,393 | 9,254 |
| Deferred income tax liabilities | | 16,523 | 16,061 |
| Lease liabilities | | 10,145 | 10,198 |
| Deferred revenue | | 6,629 | 6,678 |
| | | 293,004 | 286,303 |
| Current liabilities Accounts payable | 13 | 102 625 | 94,030 |
| Other payables and accruals | 13 | 102,625 43,065 | 54,308 |
| Borrowings | 14 | 12,818 | 14,242 |
| Current income tax liabilities | 1. | 16,369 | 12,134 |
| Other tax liabilities | | 2,761 | 2,149 |
| Other financial liabilities | | 4,844 | 5,567 |
| Lease liabilities | | 3,891 | 3,822 |
| Deferred revenue | | 98,610 | 82,827 |
| | | 284,983 | 269,079 |
| Total liabilities | | 577,987 | 555,382 |
| Total equity and liabilities | | 1,423,133 | 1,333,425 |

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE THREE MONTHS ENDED 31 MARCH 2021

| | Unaudited | | | | | | | |
|--|---------------------------------|---|--|----------------------------------|-------------------------------------|----------------------|---|--------------------------------|
| | | Attributable to equity holders of the Company | | | | | _ | |
| | Share capital RMB'Million | Share premium RMB'Million | Shares held for share award schemes RMB'Million | Other reserves RMB'Million | Retained earnings RMB'Million | Total RMB'Million | Non- controlling interests RMB'Million | Total equity RMB'Million |
| Balance at 1 January 2021 | | 48,793 | (4,412) | 121,139 | 538,464 | 703,984 | 74,059 | 778,043 |
| Comprehensive income Profit for the period Other comprehensive income, net of tax: - share of other comprehensive income/(loss) of | - | - | - | - | 47,767 | 47,767 | 1,241 | 49,008 |
| associates and joint ventures - transfer of share of other comprehensive income to profit or loss upon disposal and deemed | - | - | - | 679 | - | 679 | (10) | 669 |
| disposal of associates and joint ventures net gains/(losses) from changes in fair value | - | - | - | (3) | - | (3) | - | (3) |
| of financial assets at fair value through other comprehensive income | | | | 19,199 | | 19,199 | (716) | 18,483 |
| - currency translation differences | _ | _ | _ | (4,996) | _ | (4,996) | (705) | (5,701) |
| - other fair value gains, net | | | | 1,110 | | 1,110 | 53 | 1,163 |
| Total comprehensive income for the period | | | | 15,989 | 47,767 | 63,756 | (137) | 63,619 |
| Transfer of gains on disposal of financial | | | | | | | | |
| instruments to retained earnings | _ | _ | _ | (4,024) | 4,024 | _ | _ | _ |
| Share of other changes in net assets of associates | | | | (.,,,,, | .,,, | | | |
| and joint ventures | _ | _ | - | 1,195 | - | 1,195 | 1 | 1,196 |
| Transfer of share of other changes in net assets of | | | | | | | | |
| associates and joint ventures to profit or loss | | | | | | | | |
| upon disposal and deemed disposal | | | | (1) | | (1) | 5 | 4 |
| Transactions with equity holders | | | | | | | | |
| Capital injection | - | - | - | - | - | - | 130 | 130 |
| Employee share option schemes: | | | | | | | | |
| - value of employee services | - | 396 | - | 13 | - | 409 | 14 | 423 |
| proceeds from shares issued Employee share award schemes: | - | 202 | - | - | - | 202 | - | 202 |
| - value of employee services | _ | 2,865 | _ | 175 | | 3,040 | 127 | 3,167 |
| - shares withheld for share award schemes | _ | 2,003 | (738) | - | _ | (738) | 12/ | (738) |
| - vesting of awarded shares | _ | (403) | 403 | _ | _ | - | _ | - |
| Tax benefit from share-based payments | _ | _ | - | 104 | - | 104 | _ | 104 |
| Profit appropriations to statutory reserves | - | - | - | 36 | (36) | - | - | - |
| Dividends | - | - | - | - | - | - | (88) | (88) |
| Distributions from a non wholly-owned subsidiary Non-controlling interests arising from business combinations | _ | - | - | - | - | - | (1,401) 256 | (1,401) 256 |
| Acquisition of additional equity interests in non | | | | | | | 230 | 250 |
| wholly-owned subsidiaries | - | - | - | (181) | - | (181) | (226) | (407) |
| Dilution of interests in subsidiaries | - | - | - | 156 | - | 156 | 359 | 515 |
| Changes in put option liability in respect of non- controlling interests | - | - | - | 174 | - | 174 | 52 | 226 |
| Recognition of financial liabilities in respect of the put option from business combination Transfer of equity interests of subsidiaries to | - | - | - | (105) | - | (105) | - | (105) |
| non-controlling interests | | | | (10,183) | | (10,183) | 10,183 | |
| | | | | | | | | |
| Total transactions with equity holders at their capacity as equity holders for the period | | 3,060 | (335) | (9,811) | (36) | (7,122) | 9,406 | 2,284 |
| Balance at 31 March 2021 | | 51,853 | (4,747) | 124,487 | 590,219 | 761,812 | 83,334 | 845,146 |

Unaudited

| | | | | Unau | dited | | | |
|---|---|-------------|-----------------|----------------|-------------|----------------|-------------|-------------|
| | Attributable to equity holders of the Company | | | | | | | |
| | | | | 1 | - | | N | |
| | at. | at. | Shares held for | 0.1 | D . 1 1 | | Non- | m . 1 |
| | Share | Share | share award | Other | Retained | | controlling | Total |
| | capital | premium | schemes | reserves | earnings | Total | interests | equity |
| | RMB'Million | RMB'Million | RMB'Million | RMB'Million | RMB'Million | RMB'Million | RMB'Million | RMB'Million |
| Balance at 1 January 2020 | | 35,271 | (4,002) | 16,786 | 384,651 | 432,706 | 56,118 | 488,824 |
| Comprehensive income | | | | | | | | |
| Profit for the period | _ | - | _ | _ | 28,896 | 28,896 | 507 | 29,403 |
| Other comprehensive income, net of tax: | | | | | | | | |
| - share of other comprehensive loss of associates | | | | | | | | |
| and joint ventures | _ | _ | _ | (31) | _ | (31) | 1 | (30) |
| - net losses from changes in fair value of | | | | (01) | | (51) | • | (50) |
| financial assets at fair value through other | | | | | | | | |
| comprehensive income | | | | (7.422) | | (7.422) | (427) | (7.950) |
| - currency translation differences | _ | _ | _ | (7,423) 965 | _ | (7,423) 965 | | (7,850) |
| | _ | - | _ | | _ | | 350 | 1,315 |
| - other fair value losses, net | | | | (1,387) | | (1,387) | (24) | (1,411) |
| Total comprehensive income for the period | | | | (7,876) | 28,896 | 21,020 | 407 | 21,427 |
| Transfer of gains on disposal and deemed disposal | | | | | | | | |
| of financial assets at fair value through other | | | | | | | | |
| comprehensive income to retained earnings | - | - | = | (268) | 268 | = | - | _ |
| Share of other changes in net assets of associates | | | | () | | | | |
| and joint ventures | = | _ | = | 749 | _ | 749 | (5) | 744 |
| Transfer of share of other changes in net assets of | | | | 717 | | 717 | (3) | /11 |
| associates to profit or loss upon deemed disposal | | | | | | | | |
| | | | | (2) | | (2) | | (2) |
| of associates | | | | (3) | | (3) | | (3) |
| Transactions with equity holders | | | | | | | | |
| Employee share option schemes: | | | | | | | | |
| value of employee services | - | 494 | - | 17 | _ | 511 | 18 | 529 |
| proceeds from shares issued | - | 127 | - | - | - | 127 | - | 127 |
| Employee share award schemes: | | | | | | | | |
| value of employee services | _ | 2,293 | _ | 84 | _ | 2,377 | 69 | 2,446 |
| - shares withheld for share award schemes | = | _ | (64) | = | = | (64) | = | (64) |
| - vesting of awarded shares | - | (75) | 75 | = | = | _ | - | - |
| Tax benefit from share-based payments | _ | - | _ | 30 | _ | 30 | _ | 30 |
| Profit appropriations to statutory reserves | _ | _ | _ | (66) | 66 | _ | _ | _ |
| Dividends | _ | _ | _ | (00) | _ | _ | (296) | (296) |
| Acquisition of additional equity interests in non | | | | | | | (270) | (=>0) |
| wholly-owned subsidiaries | _ | _ | _ | (32) | _ | (32) | (118) | (150) |
| Dilution of interests in subsidiaries | | | | (76) | | (76) | 62 | (14) |
| Transfer of equity interests of subsidiaries to | _ | _ | _ | (70) | _ | (70) | 02 | (17) |
| | | 500 | 110 | (21.0) | | 450 | (520) | (57) |
| non-controlling interests | | 577 | 118 | (216) | | 479 | (536) | (57) |
| Total transactions with equity holders at their | | | | | | | | |
| capacity as equity holders for the period | _ | 3,416 | 129 | (259) | 66 | 3,352 | (801) | 2,551 |
| emporery as equal needers for the period | | | | (237) | | | (001) | 2,001 |
| Balance at 31 March 2020 | | 38,687 | (3,873) | 9,129 | 413,881 | 457,824 | 55,719 | 513,543 |
| | | | | | | | | |

CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE THREE MONTHS ENDED 31 MARCH 2021

| | Unaudited | | |
|--|---------------------|---------------------|--|
| | Three months er | | |
| | 2021 RMB'Million | 2020 RMB'Million | |
| Net cash flows generated from operating activities | 51,004 | 54,661 | |
| Net cash flows used in investing activities | (55,036) | (52,253) | |
| Net cash flows used in financing activities | (487) | (761) | |
| Net (decrease)/increase in cash and cash equivalents | (4,519) | 1,647 | |
| Cash and cash equivalents at beginning of the period | 152,798 | 132,991 | |
| Exchange gains on cash and cash equivalents | 342 | 632 | |
| Cash and cash equivalents at end of the period | 148,621 | 135,270 | |

Note:

1 General information, basis of preparation and presentation

The Company was incorporated in the Cayman Islands with limited liability. The shares of the Company have been listed on the Main Board of the Stock Exchange since 16 June 2004.

The Company is an investment holding company. The Group is principally engaged in the provision of VAS, Online Advertising services and FinTech and Business Services.

The condensed consolidated interim financial information comprises the consolidated statement of financial position as at 31 March 2021, the consolidated income statement and the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the three months then ended, and a summary of significant accounting policies and other explanatory notes (the "Interim Financial Information"). The Interim Financial Information is presented in RMB, unless otherwise stated.

The Interim Financial Information has not been audited but has been reviewed by the external auditor of the Company.

The Interim Financial Information has been prepared in accordance with IAS 34 "Interim Financial Reporting" issued by the International Accounting Standards Board and should be read in conjunction with the annual consolidated financial statements of the Group for the year ended 31 December 2020, which have been prepared in accordance with IFRS, as set out in the 2020 annual report of the Company dated 24 March 2021 (the "2020 Financial Statements").

Except as described below, the accounting policies and method of computation used in the preparation of the Interim Financial Information are generally consistent with those used in the 2020 Financial Statements in all material aspects, which have been prepared in accordance with IFRS under the historical cost convention, as modified by the revaluation of FVPL, FVOCI, certain other financial assets and liabilities, which are carried at fair values.

Taxes on income for the interim period are accrued using the estimated tax rates that would be applicable to expected total annual assessable profit.

The following amendments to standards have been adopted by the Group for the financial year beginning on 1 January 2021:

Amendments to IFRS 9, IAS 39, IFRS 7, Interest rate benchmark (IBOR) reform – phase 2 IFRS 4 and IFRS 16

The adoption of these amended standards does not have significant impact on the consolidated financial statements of the Group.

2 Segment information

The Group has the following reportable segments for the three months ended 31 March 2021 and 2020:

- VAS;
- Online Advertising;
- FinTech and Business Services; and
- Others.

The "Others" business segment consists of the financials of investment in, production of and distribution of, films and television programmes for third parties, copyrights licensing, merchandise sales and various other activities.

There were no material inter-segment sales during the three months ended 31 March 2021 and 2020. The revenues from external customers reported to the chief operating decision-makers are measured in a manner consistent with that applied in the consolidated income statement.

The segment information provided to the chief operating decision-makers for the reportable segments for the three months ended 31 March 2021 and 2020 is as follows:

| | | | Unaudited | | |
|------------------|-------------|-------------|-------------------|-------------|-------------|
| | | Three mo | onths ended 31 Ma | rch 2021 | |
| | | | FinTech and | | |
| | | Online | Business | | |
| | VAS | Advertising | Services | Others | Total |
| | RMB'Million | RMB'Million | RMB'Million | RMB'Million | RMB'Million |
| Segment revenues | 72,443 | 21,820 | 39,028 | 2,012 | 135,303 |
| Gross profit | 39,910 | 9,834 | 12,598 | <u>293</u> | 62,635 |
| Cost of revenues | | | | | |
| Depreciation | 1,414 | 1,225 | 2,634 | 23 | 5,296 |
| Amortisation | 4,685 | 1,892 | 13 | 607 | 7,197 |

Unaudited
Three months ended 31 March 2020

FinTech and Online Business VAS Advertising Services Others Total RMB'Million RMB'Million RMB'Million RMB'Million RMB'Million 62,429 1,448 108,065 Segment revenues 17,713 26,475 Gross profit/(loss) 36,852 8,710 7,382 (150)52,794 Cost of revenues 1,055 748 2,015 Depreciation 26 3,844 Amortisation 3,478 486 1,450 5,414

3 Other gains, net

| | Unaudi | ted |
|--|------------------|--------------|
| | Three months end | ded 31 March |
| | 2021 | 2020 |
| | RMB'Million | RMB'Million |
| Net gains on disposals and deemed disposals | | |
| of investee companies (a) | 3,484 | 3,647 |
| Net fair value gains on FVPL ((b) and Note 9) | 14,740 | 1,317 |
| Impairment (provision)/reversal for investee companies, | | |
| goodwill and other intangible assets arising from acquisitions | (50) | 487 |
| Subsidies and tax rebates | 2,530 | 2,115 |
| Net fair value gains on other financial instruments | 109 | 308 |
| Donations | (1,600) | (2,600) |
| Dividends income | 150 | 408 |
| Others | 158 | (1,645) |
| | 19,521 | 4,037 |

Note:

- (a) The disposal and deemed disposal gains of approximately RMB3,484 million recognised during the three months ended 31 March 2021 mainly comprised the following:
 - net gains of approximately RMB1,904 million (three months ended 31 March 2020: Nil) on dilution of the Group's equity interests in certain associates due to new equity interests being issued by these associates (Note 8). These investee companies are principally engaged in online video-sharing platform, eCommerce and Internet-related business; and

- aggregate net gains of approximately RMB1,580 million (three months ended 31 March 2020: RMB3,647 million) on disposals, partial disposals or deemed disposals of various investments of the Group.
- (b) During the three months ended 31 March 2021, the net fair value gains on FVPL comprised net gains of RMB14,738 million as a result of increases in valuations of certain FVPL, and RMB2 million associated with treasury investments.

4 Expenses by nature

| | Unaudited | | |
|--|-----------------|--------------|--|
| | Three months en | ded 31 March | |
| | 2021 | 2020 | |
| | RMB'Million | RMB'Million | |
| Transaction costs (a) | 31,653 | 21,733 | |
| Employee benefits expenses (b) | 20,401 | 15,143 | |
| Content costs (excluding amortisation of intangible assets) | 14,819 | 12,262 | |
| Amortisation of intangible assets (c) | 7,843 | 5,878 | |
| Promotion and advertising expenses | 6,481 | 5,549 | |
| Depreciation of property, plant and equipment, investment | | | |
| properties and right-of-use assets | 6,358 | 4,763 | |
| Bandwidth and server custody fees (excluding depreciation of | | | |
| right-of-use assets) | 6,215 | 5,121 | |

Note:

- (a) Transaction costs primarily consist of bank handling fees, channel and distribution costs.
- (b) During the three months ended 31 March 2021, the Group had incurred expenses for the purpose of R&D of approximately RMB11,301 million (three months ended 31 March 2020: approximately RMB8,005 million), which mainly comprised employee benefits expenses of approximately RMB9,442 million (three months ended 31 March 2020: approximately RMB6,800 million).

During the three months ended 31 March 2021, employee benefits expenses included the share-based compensation expenses of approximately RMB3,704 million (three months ended 31 March 2020: approximately RMB3,435 million).

No significant development expenses had been capitalised for the three months ended 31 March 2021 and 2020.

(c) Amortisation charges of intangible assets is mainly in respect of media content including video and music content, game licenses, and other content. During the three months ended 31 March 2021, amortisation of media content was approximately RMB7,155 million (three months ended 31 March 2020: approximately RMB5,408 million).

During the three months ended 31 March 2021, amortisation of intangible assets included the amortisation of intangible assets resulting from business combinations of approximately RMB1,062 million (three months ended 31 March 2020: approximately RMB639 million).

5 Income tax expense

Income tax expense is recognised based on management's best knowledge of the income tax rates expected for the financial year.

(a) Cayman Islands and British Virgin Islands corporate income tax

The Group was not subject to any taxation in the Cayman Islands and the British Virgin Islands for the three months ended 31 March 2021 and 2020.

(b) Hong Kong profits tax

Hong Kong profits tax has been provided for at the rate of 16.5% on the estimated assessable profits for the three months ended 31 March 2021 and 2020.

(c) PRC CIT

PRC CIT has been provided for at applicable tax rates under the relevant regulations of the PRC after considering the available preferential tax benefits from refunds and allowances, and on the estimated assessable profit of entities within the Group established in the Mainland of China for the three months ended 31 March 2021 and 2020. The general PRC CIT rate is 25% for the three months ended 31 March 2021 and 2020.

Certain subsidiaries of the Group in the Mainland of China were approved as High and New Technology Enterprise, and accordingly, they were subject to a preferential corporate income tax rate of 15% for the three months ended 31 March 2021 and 2020. Moreover, according to announcement and circular issued by relevant government authorities, certain subsidiaries which were qualified as national key software enterprises were subject to a preferential corporate income tax rate of 10%.

In addition, certain subsidiaries of the Company are entitled to other tax concessions, mainly including the preferential policy of "2-year exemption and 3-year half rate concession" and the preferential tax rate of 15% applicable to some subsidiaries located in certain areas of the Mainland of China upon fulfillment of certain requirements of the respective local governments.

(d) Corporate income tax in other jurisdictions

Income tax on profit arising from other jurisdictions, including the United States, Europe, East Asia and South America, had been calculated on the estimated assessable profit for the three months ended 31 March 2021 and 2020 at the respective rates prevailing in the relevant jurisdictions, ranging from 12.5% to 35%.

(e) Withholding tax

According to applicable tax regulations prevailing in the PRC, dividends distributed by a company established in the Mainland of China to a foreign investor with respect to profit derived after 1 January 2008 are generally subject to a 10% withholding tax. If a foreign investor is incorporated in Hong Kong, under the double taxation arrangement between the Mainland of China and Hong Kong, the relevant withholding tax rate applicable to such foreign investor will be reduced from 10% to 5% subject to the fulfilment of certain conditions.

Dividends distributed from certain jurisdictions that the Group's entities operate in are also subject to withholding tax at respective applicable tax rates.

The income tax expense of the Group for the three months ended 31 March 2021 and 2020 are analysed as follows:

| | Unaudi | Unaudited | | |
|---------------------|------------------|-----------------------------|--|--|
| | Three months end | Three months ended 31 March | | |
| | 2021 | 2020 | | |
| | RMB'Million | RMB'Million | | |
| Current income tax | 8,379 | 7,330 | | |
| Deferred income tax | (1,133) | (1,438) | | |
| | | 5,892 | | |

6 Earnings per share

(a) Basic

Basic EPS is calculated by dividing the profit attributable to equity holders of the Company by the weighted average number of ordinary shares in issue during the period.

| | Unaudited Three months ended 31 March | | |
|--|---------------------------------------|--------|--|
| | 2021 | 2020 | |
| Profit attributable to equity holders of the Company (RMB'Million) | 47,767 | 28,896 | |
| Weighted average number of ordinary shares in issue (million shares) | 9,514 | 9,476 | |
| Basic EPS (RMB per share) | 5.020 | 3.049 | |

(b) Diluted

The share options and awarded shares granted by the Company have potential dilutive effect on the EPS. Diluted EPS is calculated by adjusting the weighted average number of ordinary shares outstanding by the assumption of the conversion of all potential dilutive ordinary shares arising from share options and awarded shares granted by the Company (collectively forming the denominator for computing the diluted EPS).

In addition, the profit attributable to equity holders (numerator) has been adjusted by the effect of the share options and restricted shares granted by the Company's non wholly-owned subsidiaries and associates, excluding those which have anti-dilutive effect to the Group's diluted EPS.

| | Unaudited Three months ended 31 March | | |
|--|---------------------------------------|--------|--|
| | 2021 | 2020 | |
| Profit attributable to equity holders of the Company (RMB'Million) Dilution effect arising from share-based awards issued by non wholly-owned subsidiaries and associates | 47,767 | 28,896 | |
| (RMB'Million) | (137) | (90) | |
| Profit attributable to equity holders of the Company for the calculation of diluted EPS (RMB'Million) | 47,630 | 28,806 | |
| Weighted average number of ordinary shares in issue (million shares) Adjustments for share options and awarded shares | 9,514 | 9,476 | |
| (million shares) | 173 | 128 | |
| Weighted average number of ordinary shares for the calculation of diluted EPS (million shares) | 9,687 | 9,604 | |
| Diluted EPS (RMB per share) | 4.917 | 2.999 | |

7 Dividends

A final dividend in respect of the year ended 31 December 2020 of HKD1.60 per share (2019: HKD1.20 per share) was proposed pursuant to a resolution passed by the Board on 24 March 2021 and subject to the approval of the shareholders at the 2021 AGM. This proposed dividend is not reflected as dividend payable in the Interim Financial Information.

The Board did not declare any interim dividend for the three months ended 31 March 2021 and 2020.

8 Investments in associates

| | Unaudited | Audited |
|--|-------------|-------------|
| | 31 March | 31 December |
| | 2021 | 2020 |
| | RMB'Million | RMB'Million |
| Investments in associates - Listed entities (Note) - Unlisted entities | 205,350 | 171,048 |
| - Unlisted entities | 117,795 | 126,561 |
| | 323,145 | 297,609 |

Note:

As at 31 March 2021, the fair value of the investments in associates which were listed entities was RMB1,111,647 million (31 December 2020: RMB981,902 million).

Movement of investments in associates is analysed as follows:

| | Unaudited Three months ended 31 March | | |
|--|---------------------------------------|-------------|--|
| | | | |
| | 2021 | 2020 | |
| | RMB'Million | RMB'Million | |
| At beginning of period | 297,609 | 213,614 | |
| Additions (a) | 17,207 | 12,125 | |
| Transfers (b) | 5,536 | (2,710) | |
| Dilution gains on deemed disposal (Note 3(a)) | 1,904 | _ | |
| Share of profit of associates | 1,348 | 22 | |
| Share of other comprehensive income/(loss) of associates | 668 | (25) | |
| Share of other changes in net assets of associates | 1,196 | 736 | |
| Dividends | (15) | (4) | |
| Disposals | (1,812) | (1,320) | |
| Impairment reversal, net | _ | 1,345 | |
| Currency translation differences | (496) | 722 | |
| At end of period | 323,145 | 224,505 | |

Note:

- (a) During the three months ended 31 March 2021, the Group's additions to investments in associates mainly comprised the following:
 - (i) a consortium (the "UMG Consortium") formed together with TME and certain global financial investors to acquire additional 10% equity interests in Universal Music Group ("UMG") from its parent company, Vivendi S.A.. The Group's additional investment in the UMG Consortium amounted to approximately EUR975 million (equivalent to approximately RMB7,792 million), and the investment remained as an associate; and
 - (ii) new associates and additional investments in existing associates with an aggregate amount of approximately RMB9,415 million during the three months ended 31 March 2021. These associates are principally engaged in games, online medical platform and other Internetrelated business.
- (b) During the three months ended 31 March 2021, transfers mainly comprised investments in associates of approximately RMB6,140 million transferred from FVPL mainly due to conversion of the redeemable instruments into ordinary shares upon their IPOs or obtaining board representatives.

9 Financial assets at fair value through profit or loss

FVPL include the following:

| | Unaudited | Audited |
|----------------------------------|-------------|-------------|
| | 31 March | 31 December |
| | 2021 | 2020 |
| | RMB'Million | RMB'Million |
| Included in non-current assets: | | |
| Investments in listed entities | 23,912 | 23,554 |
| Investments in unlisted entities | 150,922 | 133,506 |
| Treasury investments and others | 9,092 | 8,884 |
| | 183,926 | 165,944 |
| Included in current assets: | | |
| Investments in listed entities | _ | 10 |
| Treasury investments and others | 9,286 | 6,583 |
| | 9,286 | 6,593 |
| | 193,212 | 172,537 |

Movement of FVPL is analysed as follows:

| | Unaudited Three months ended 31 March | | |
|---|---------------------------------------|-------------|--|
| | | | |
| | 2021 | | |
| | RMB'Million | RMB'Million | |
| At beginning of period | 172,537 | 135,936 | |
| Additions and transfers ((a) and Note 8(b)) | 12,271 | 19,360 | |
| Changes in fair value (Note 3) | 14,740 | 1,317 | |
| Disposals and others | (6,766) | (2,671) | |
| Currency translation differences | 430 | 2,558 | |
| At end of period | 193,212 | 156,500 | |

Note:

(a) During the three months ended 31 March 2021, the Group's additions and transfers mainly comprised new investments and additional investments with an aggregate amount of approximately RMB19,022 million in listed and unlisted entities. These companies are principally engaged in express delivery, eCommerce, Internet platform, technology and other Internet-related businesses.

10 Financial assets at fair value through other comprehensive income

FVOCI include the following:

| | Unaudited | Audited |
|---|-------------|-------------|
| | 31 March | 31 December |
| | 2021 | 2020 |
| | RMB'Million | RMB'Million |
| Equity investments in listed entities | 226,765 | 199,465 |
| Equity investments in unlisted entities | 13,472 | 13,626 |
| | 240,237 | 213,091 |

| | Unaudited Three months ended 31 March | | |
|----------------------------------|---------------------------------------|-------------|--|
| | | | |
| | 2021 | | |
| | RMB'Million | RMB'Million | |
| At beginning of period | 213,091 | 81,721 | |
| Additions and transfers (a) | 12,966 | 6,215 | |
| Changes in fair value | 18,169 | (7,511) | |
| Disposals | (5,914) | (1,539) | |
| Currency translation differences | 1,925 | 1,290 | |
| At end of period | 240,237 | 80,176 | |

Note:

- (a) During the three months ended 31 March 2021, the Group's additions and transfers mainly comprised the following:
 - (i) an additional investment in an eCommerce entity of approximately JPY72,406 million (equivalent to approximately RMB4,294 million); and
 - (ii) new investments and additional investments with an aggregate amount of approximately RMB7,464 million in listed and unlisted entities. These companies are principally engaged in Internet platform, technology and other Internet-related businesses.

11 Accounts receivable

Accounts receivable and their ageing analysis, based on recognition date, are as follows:

| | Unaudited | Audited |
|---------------------------|-------------|-------------|
| | 31 March | 31 December |
| | 2021 | 2020 |
| | RMB'Million | RMB'Million |
| 0 ~ 30 days | 17,278 | 19,708 |
| $31 \sim 60 \text{ days}$ | 15,466 | 10,867 |
| 61 ~ 90 days | 8,037 | 4,506 |
| Over 90 days | 10,895 | 9,900 |
| | 51,676 | 44,981 |

Receivable balances as at 31 March 2021 and 31 December 2020 mainly represented amounts due from online advertising customers and agencies, FinTech and cloud customers, content production related customers, and third party platform providers.

Some online advertising customers and agencies are usually granted with a credit period within 90 days immediately following the month-end in which the relevant obligations under the relevant contracted advertising orders are delivered. Third party platform providers usually settle the amounts due by them within 60 days. Other customers, mainly including content production related customers and FinTech and cloud customers, are usually granted with a credit period within 90 days.

12 Share-based payments

(a) Share option schemes

The Company has adopted five share option schemes, namely, the Pre-IPO Option Scheme, the Post-IPO Option Scheme I, the Post-IPO Option Scheme III and the Post-IPO Option Scheme IV.

The Pre-IPO Option Scheme, the Post-IPO Option Scheme I, the Post-IPO Option Scheme II and the Post-IPO Option Scheme III expired on 31 December 2011, 23 March 2014, 16 May 2017 and 13 May 2019, respectively. Upon the expiry of these schemes, no further options would be granted under these schemes, but the options granted prior to such expiry continued to be valid and exercisable in accordance with provisions of the schemes. As at 31 March 2021, there were no outstanding options exercisable of the Pre-IPO Option Scheme, the Post-IPO Option Scheme I and the Post-IPO Option Scheme III.

In respect of the Post-IPO Option Scheme IV which continues to be in force, the Board may, at its discretion, grant options to any qualifying participants to subscribe for shares in the Company, subject to the terms and conditions stipulated therein. The exercise price must be in compliance with the requirement under the Listing Rules. In addition, the option vesting period is determined by the Board provided that it is not later than the last day of a 7-year period for the Post-IPO Option Scheme IV after the date of grant of option.

The Company allows certain of the grantees under the Post-IPO Option Scheme II and the Post-IPO Option Scheme IV to surrender their rights to receive a portion of the underlying shares (with equivalent fair value) to set off against the exercise price and/or individual income tax payable when they exercise their options.

Movements in the number of share options outstanding and their related weighted average exercise prices are as follows:

| | Post-IPO Option Scheme II | | Post-IPO Option Scheme IV | | Total | |
|---------------------------------|------------------------------|----------------|------------------------------|----------------|----------------|--|
| | Average exercise price | No. of options | Average exercise price | No. of options | No. of options | |
| At 1 January 2021 | HKD205.36 | 37,435,134 | HKD380.50 | 67,806,750 | 105,241,884 | |
| Granted | - | _ | HKD618.00 | 8,428,843 | 8,428,843 | |
| Exercised | HKD145.22 | (280,534) | HKD327.58 | (612,672) | (893,206) | |
| Lapsed/forfeited | - | | HKD369.80 | (109,452) | (109,452) | |
| At 31 March 2021 | HKD205.82 | 37,154,600 | HKD407.45 | 75,513,469 | 112,668,069 | |
| Exercisable as at 31 March 2021 | HKD205.78 | 37,032,787 | HKD376.47 | 21,393,771 | 58,426,558 | |

| | Post-IPO Option | | Post-IPO Option | | |
|---------------------------------|-----------------|----------------|-----------------|----------------|----------------|
| | Schei | me II | Scheme IV | | Total |
| | Average | | Average | | |
| | exercise price | No. of options | exercise price | No. of options | No. of options |
| At 1 January 2020 | HKD185.86 | 50,358,800 | HKD375.36 | 61,738,193 | 112,096,993 |
| Granted | _ | _ | HKD360.01 | 7,514,304 | 7,514,304 |
| Exercised | HKD197.35 | (230,019) | HKD294.12 | (331,936) | (561,955) |
| Lapsed/forfeited | _ | | HKD344.14 | (169,442) | (169,442) |
| | | | | | |
| At 31 March 2020 | HKD185.81 | 50,128,781 | HKD374.15 | 68,751,119 | 118,879,900 |
| Exercisable as at 31 March 2020 | HKD179.67 | 43,000,228 | HKD366.22 | 10,717,055 | 53,717,283 |

During the three months ended 31 March 2021, 3,374,630 options (three months ended 31 March 2020: 4,399,815 options) were granted to an executive director of the Company.

(b) Share award schemes

The Company has adopted the Share Award Schemes as of 31 March 2021, which are administered by an independent trustee appointed by the Group. The vesting period of the awarded shares is determined by the Board.

Movements in the number of awarded shares for the three months ended 31 March 2021 and 2020 are as follows:

| | Number of awarded shares Three months ended 31 March | | |
|--|--|-------------|--|
| | | | |
| | 2021 | 2020 | |
| At beginning of period | 82,594,936 | 76,615,755 | |
| Granted | 29,779,127 | 10,658,234 | |
| Lapsed/forfeited | (1,018,874) | (826,918) | |
| Vested and transferred | (6,486,775) | (3,689,645) | |
| At end of period | 104,868,414 | 82,757,426 | |
| Vested but not transferred as at the end of period | 20,639 | 77,227 | |

During the three months ended 31 March 2021, 40,500 awarded shares were granted to four independent non-executive directors of the Company (three months ended 31 March 2020: 59,500 awarded shares had been granted to five independent non-executive directors of the Company).

13 Accounts payable

Accounts payable and their ageing analysis, based on invoice date, are as follows:

| | | Unaudited | Audited |
|----|---|-------------|-------------|
| | | 31 March | 31 December |
| | | 2021 | 2020 |
| | | RMB'Million | RMB'Million |
| | 0 ~ 30 days | 95,581 | 82,916 |
| | 31 ~ 60 days | 2,880 | 2,196 |
| | 61 ~ 90 days | 244 | 665 |
| | Over 90 days | 3,920 | 8,253 |
| | | 102,625 | 94,030 |
| 14 | Borrowings | | |
| | | Unaudited | Audited |
| | | 31 March | 31 December |
| | | 2021 | 2020 |
| | | RMB'Million | RMB'Million |
| | Included in non-current liabilities: | | |
| | Non-current portion of long-term USD bank borrowings, | | |
| | unsecured (a) | 117,167 | 110,629 |
| | Non-current portion of long-term EUR bank borrowings, unsecured (a) | _ | 1,204 |
| | Non-current portion of long-term EUR bank borrowings, | | |
| | secured (a) | 10 | 12 |
| | Non-current portion of long-term RMB bank borrowings, | | |
| | unsecured (a) | 300 | 300 |
| | | 117,477 | 112,145 |
| | | | |

| | Unaudited | Audited |
|---|-------------|-------------|
| | 31 March | 31 December |
| | 2021 | 2020 |
| | RMB'Million | RMB'Million |
| Included in current liabilities: | | |
| USD bank borrowings, unsecured (b) | 9,200 | 9,135 |
| HKD bank borrowings, secured (b) | _ | 144 |
| RMB bank borrowings, unsecured (b) | 848 | 4,079 |
| RMB bank borrowings, secured (b) | _ | 100 |
| KRW bank borrowings, unsecured (b) | 3 | _ |
| Current portion of long-term USD bank borrowings, | | |
| unsecured (a) | 1,610 | 783 |
| Current portion of long-term EUR bank borrowings, | | |
| secured (a) | 2 | 1 |
| Current portion of long-term EUR bank borrowings, | | |
| unsecured (a) | 1,155 | |
| | 12,818 | 14,242 |
| | 130,295 | 126,387 |

Note:

(a) The aggregate principal amounts of long-term bank borrowings and applicable interest rates are as follows:

| | Unaudited | | A | audited |
|---------------------|----------------------|----------------------|-----------|----------------------|
| | 31 March 2021 | | 31 Dec | ember 2020 |
| | Amount Interest rate | | Amount | Interest rate |
| | (Million) | (per annum) | (Million) | (per annum) |
| USD bank borrowings | USD18,075 | LIBOR + | USD17,075 | LIBOR + |
| | | $0.70\% \sim 1.27\%$ | | $0.70\% \sim 1.27\%$ |
| EUR bank borrowings | EUR151 | 0.52%~1.00% | EUR151 | 0.52%~1.00% |
| RMB bank borrowings | RMB300 | 5.70% | RMB300 | 5.70% |

(b) The aggregate principal amounts of short-term bank borrowings and applicable interest rates are as follows:

| | Unaudited 31 March 2021 | | Audited 31 December 2020 | |
|---------------------|----------------------------|----------------------|-----------------------------|----------------------|
| | | | | |
| | Amount | Interest rate | Amount | Interest rate |
| | (Million) | (per annum) | (Million) | (per annum) |
| USD bank borrowings | USD1,400 | LIBOR+ | USD1,400 | LIBOR + |
| | | $0.45\% \sim 0.50\%$ | | $0.45\% \sim 0.50\%$ |
| HKD bank borrowings | _ | _ | HKD171 | HIBOR+ |
| | | | | $0.90\% \sim 3.90\%$ |
| RMB bank borrowings | RMB848 | $3.85\% \sim 5.00\%$ | RMB4,179 | $3.55\% \sim 5.22\%$ |
| KRW bank borrowings | KRW600 | 2.68% | _ | _ |

15 Notes payable

| Unauc | ited Audited |
|--|---------------------|
| 31 M | arch 31 December |
| | 021 2020 |
| RMB'Mi | lion RMB'Million |
| | |
| Included in non-current liabilities: | |
| Non-current portion of long-term USD notes payable 122 | .942 122,057 |

Note:

The aggregate principal amounts of USD notes payable were USD18,800 million (31 December 2020: USD18,800 million). Applicable interest rates were at $1.375\% \sim 4.70\%$ and 3-month USD LIBOR + $0.605\% \sim 0.910\%$ (31 December 2020: rates were at $1.375\% \sim 4.70\%$ and 3-month USD LIBOR + $0.605\% \sim 0.910\%$) per annum.

All of these notes payable issued by the Group were unsecured.

16 Subsequent events

Update of Global Medium Term Note Programme (the "Programme") and completion of USD4.15 billion issue of notes under the Programme

In April 2021, the Company updated the Programme and issued four tranches of senior notes under the Programme with an aggregate principal amount of USD4.15 billion from 10 years to 40 years, with interest rate ranging from 2.88% to 3.94%.

OTHER INFORMATION

Purchase, Sale or Redemption of the Company's Listed Securities

Neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company's shares during the three months ended 31 March 2021.

Employee and Remuneration Policies

As at 31 March 2021, the Group had 89,228 employees (31 March 2020: 64,238). The number of employees employed by the Group varies from time to time depending on needs and employees are remunerated based on industry practice.

The remuneration policy and package of the Group's employees are periodically reviewed. Apart from pension funds and in-house training programmes, discretionary bonuses, share awards and share options may be awarded to employees according to the assessment of individual performance.

The total remuneration cost incurred by the Group for the three months ended 31 March 2021 was RMB20,401 million (for the three months ended 31 March 2020: RMB15,143 million).

Audit Committee

The Audit Committee, together with the Auditor, has reviewed the Group's unaudited Interim Financial Information for the three months ended 31 March 2021. The Audit Committee has also reviewed the accounting principles and practices adopted by the Group and discussed auditing, risk management, internal control and financial reporting matters.

Compliance with the Corporate Governance Code

Save as disclosed in the corporate governance report in the 2020 annual report of the Company, none of the directors of the Company is aware of any information which would reasonably indicate that the Company has not complied with the code provisions as set out in the CG Code during the period from 1 January 2021 to 31 March 2021.

As to the deviation from code provisions A.2.1 and A.4.2 of the CG Code, the Board will continue to review the current structure from time to time and shall make necessary changes when appropriate and inform the shareholders accordingly.

APPRECIATION

On behalf of the Board, I would like to express our wholehearted appreciation to our staff and management team for their remarkable contributions to the Company and their untiring dedication to accomplish our mission of "Value for Users, Tech for Good". I would also like to extend our gratitude to all our shareholders and stakeholders for their unwavering support and trust during this challenging period. We will strive to build a sustainable ecosystem in the Consumer Internet and Industrial Internet sectors and create value for our users with our products and services.

By Order of the Board

Ma Huateng

Chairman

Hong Kong, 20 May 2021

As at the date of this announcement, the directors of the Company are:

Executive Directors:

Ma Huateng and Lau Chi Ping Martin;

Non-Executive Directors:

Jacobus Petrus (Koos) Bekker and Charles St Leger Searle; and

Independent Non-Executive Directors:

Li Dong Sheng, Iain Ferguson Bruce, Ian Charles Stone, Yang Siu Shun and Ke Yang.

This announcement contains forward-looking statements relating to the business outlook, estimates of financial performance, forecast business plans and growth strategies of the Group. These forward-looking statements are based on information currently available to the Group and are stated herein on the basis of the outlook at the time of this announcement. They are based on certain expectations, assumptions and premises, some of which are subjective or beyond our control. These forward-looking statements may prove to be incorrect and may not be realised in the future. Underlying these forward-looking statements are a lot of risks and uncertainties. In light of the risks and uncertainties, the inclusion of forward-looking statements in this announcement should not be regarded as representations by the Board or the Company that the plans and objectives will be achieved, and investors should not place undue reliance on such statements.

DEFINITION

In this announcement, unless the context otherwise requires, the following expressions shall have the following meanings:

| Term | Definition |
|-------------------|---|
| "2021 AGM" | the annual general meeting of the Company to be held on 20 May 2021 or any adjournment thereof |
| "Audit Committee" | the audit committee of the Company |
| "Auditor" | PricewaterhouseCoopers, the auditor of the Company |
| "Bitauto" | Bitauto Holdings Limited, a company incorporated in the Cayman Islands with limited liability, which became a non wholly-owned subsidiary of the Company following completion of its privatisation in November 2020 |
| "Board" | the board of directors of the Company |
| "CG Code" | the corporate governance code as set out in Appendix 14 to the Listing Rules |
| "Company" | Tencent Holdings Limited, a limited liability company organised and existing under the laws of the Cayman Islands and the shares of which are listed on the Stock Exchange |
| "CRM" | Customer Relationship Management |
| "DAU" | daily active user accounts |
| "EBITDA" | earnings before interest, tax, depreciation and amortisation |
| "EMEA" | Europe, the Middle East and Africa |
| "EPS" | earnings per share |
| "EUR" | the lawful currency of the European Union |
| "FinTech" | financial technology |
| "FVOCI" | financial assets at fair value through other comprehensive income |

"FVPL" financial assets at fair value through profit or loss

"Group" the Company and its subsidiaries

"HIBOR" Hong Kong InterBank Offered Rate

"HKD" the lawful currency of Hong Kong

"Hong Kong" the Hong Kong Special Administrative Region, the PRC

"IAS" International Accounting Standards

"IFRS" International Financial Reporting Standards

"IP" intellectual property

"IPO" initial public offering

"K-12" Kindergarten through twelfth grade

"KRW" the lawful currency of Republic of Korea

"LIBOR" London InterBank Offered Rate

"Listing Rules" the Rules Governing the Listing of Securities on the Stock

Exchange

"M&A" mergers and acquisitions

"MAU" monthly active user accounts

"MOBA" Multiplayer Online Battle Arena

"PaaS" Platform-as-a-Service

"PC" personal computer

"Post-IPO Option the Post-IPO Share Option Scheme adopted by the Company

Scheme I" on 24 March 2004

"Post-IPO Option the Post-IPO Share Option Scheme adopted by the Company

Scheme II" on 16 May 2007

"Post-IPO Option the Post-IPO Share Option Scheme adopted by the Company Scheme III" on 13 May 2009 "Post-IPO Option the Post-IPO Share Option Scheme adopted by the Company Scheme IV" on 17 May 2017 "PRC" or "China" the People's Republic of China "PRC CIT" PRC corporate income tax as defined in the "Corporate Income Tax Law of the People's Republic of China" "Pre-IPO Option the Pre-IPO Share Option Scheme adopted by the Company Scheme" on 27 July 2001 "PUBG" PlayerUnknown's Battlegrounds "R&D" research and development "RMB" the lawful currency of the PRC "ROI" return on investments "SaaS" Software-as-a-Service "Share Award Schemes" the share award scheme adopted by the Company on 13 December 2007, the share award scheme adopted by the Company on 13 November 2013, and the share award scheme adopted by the Company on 25 November 2019, as amended from time to time "Stock Exchange" The Stock Exchange of Hong Kong Limited "TME" Tencent Music Entertainment Group, a non wholly-owned subsidiary of the Company which is incorporated in the Cayman Islands with limited liability and the shares of which are listed on the New York Stock Exchange

"United States" the United States of America

"USD" the lawful currency of the United States

"VAS" value-added services